# Human Resource Development (HRDE)

# Courses

#### HRDE 200V. Work Knowledge. 1-19 Hour.

Credit by advanced standing examination for job knowledge as measured by program approved National Occupational Competency Testing Institute (NOCTI) assessments. (Typically offered: Irregular) May be repeated for up to 19 hours of degree credit.

#### HRDE 3113. Foundations of Human Resource Development. 3 Hours.

Presents the theory and processes associated with human resource development (HRD) used to design and measure interventions in the areas of organization development, personnel training and development, and career development. Students will analyze organizations and study global implications of HRD, and survey topics in human resource management (HRM) that distinguish HRM from HRD. (Typically offered: Fall, Spring and Summer)

### HRDE 3123. Career Development. 3 Hours.

This course introduces the concepts of career development and career theories. Career development in both the private and public sectors will be explored. Students will gain knowledge that should enable them to be effective in developing their careers and those of others. (Typically offered: Fall and Summer)

# HRDE 3133. Writing for Human Resource and Workforce Development Professionals. 3 Hours.

This course focuses on the types of formal reports typically prepared by Human Resource Development professionals with an emphasis on preparation, data collection and research, organization, style, format, graphics, and technical descriptions. (Typically offered: Spring)

### HRDE 3213. Organization Development. 3 Hours.

This undergraduate-level course presents the theory and practice of organization development (OD) as a means for performance improvement at various levels, including organization, departmental unit, work group, and individual. The course covers the processes of OD, interventions, theories, and practice of OD life goals. (Typically offered: Spring and Summer)

## HRDE 3223. Managing Human Resource Development Programs. 3 Hours.

The basic aim of this course is to equip the students to examine the essential aspects of the theory and practice of managing human resource development programs. Employees require higher level of analytical, problem solving and creative skills. This course aims to help students develop the skills of employee through better understanding of mechanisms for employment equity, transparency, intellectual capital, e-learning, and career development. This course is designed to guide students through an in depth process of identifying, analyzing, and synthesizing elements related to developing, articulating, and implementing an organizational vision, mission, and strategic plan for HRD programs. Prerequisite: Junior standing. (Typically offered: Fall and Spring)

### HRDE 3313. Training and Development. 3 Hours.

This course addresses the acquisition of professional skills and strategies associated with creating and maintaining training and development activities in the workplace. It involves a regular class/workshop situation where training and development skills are practiced and encouraged and a work-based situation where skills are tried and implemented as well as assessed. (Typically offered: Fall and Spring)

# HRDE 3323. Designing and Developing Human Resource Development Programs. 3 Hours.

Students will learn to design and develop training programs. The focus is on need for training, application of learning principles, writing instructional objectives and plans, designing active training methods, using visual aids, working with groups, and evaluating training. Pre- or Corequisite: HRDE 3113 and HRDE 3313. Prerequisite: Junior standing. (Typically offered: Spring and Summer)

# HRDE 3333. Communication in Human Resource and Workforce Development. 3 Hours.

This course offers instruction on types of communication commonly encountered by Human Resource Development professionals. Emphasis is on audience and purpose analysis, topic research, visual aids, and delivery methods. Activities include preparation and delivery of extemporaneous speeches, team communication, communication with clients, and preparation and delivery of training sessions. (Typically offered: Fall and Summer)

### HRDE 4113. The Generational Dynamics in the Workplace. 3 Hours.

Focus of study on the concepts of individual and generational differences among employees in the workplace; what they are and how they affect workplace teaching and learning. Prerequisite: Senior standing. (Typically offered: Fall and Spring)

### HRDE 4123. Strategic Human Resource Development. 3 Hours.

This course introduces students to the theories and principles of Strategic HRD. Methods of aligning HRD strategy with the business strategy of the organization are discussed. Prerequisite: Junior standing. (Typically offered: Fall and Summer)

# HRDE 4133. International Human Resource Development and Cultural Differentiation. 3 Hours.

This course is designed to introduce students to concepts of international HRD and cultural differentiation that must be acknowledged when developing programs for all employees in the workplace. Prerequisite: Senior standing. (Typically offered: Fall and Summer)

### HRDE 4213. Workplace Diversity and Human Resource Development. 3 Hours.

Students will study workplace diversity and the role of HRD in implementing workplace diversity strategies and programs. Prerequisite: Senior standing. (Typically offered: Spring and Summer)

### HRDE 4223. Professional and Leadership Development. 3 Hours.

Students are introduced to profesional and leadership development theories and principles. Methods and strategies for succession planning, self-development, and change are discussed. Prerequisite: Junior standing. (Typically offered: Fall and Summer)

### HRDE 4233. HRD Legal and Ethical Issues. 3 Hours.

This course covers the major employment law facts and concepts used in human resource development. Applications of the key concepts and facts are emphasized in the class. Knowledge of the employment law facts and concepts and their applications at the workplace is vital for the human resource development professional. Prerequisite: Junior standing. (Typically offered: Fall and Spring)

# HRDE 4313. Human Resource Development Program and Product Evaluation. 3 Hours

This course covers the evaluation of HRD programs and products used in the workplace. Students will develop methods of assessing the viability of programs and products to best meet the needs of the organization. Prerequisite: Senior standing. (Typically offered: Spring and Summer)

### HRDE 4323. Instructional Technology and Design. 3 Hours.

This course addresses the application of instructional technology and design associated with the needs assessment and design of course materials in human resource development. The emphasis is on the learner in workplace situations. The course will cover the history of the field and its current status. Prerequisite: Junior standing. (Typically offered: Fall and Summer)

### HRDE 4333. Human Resource Development Capstone. 3 Hours.

This course will serve as the assessment course for students in the HRDE program. The course work will evaluate all aspects of the HRD curriculum, specifically the three pillars of HRD: career development, organization development, and training and development. Prerequisite: HRDE 3113, HRDE 3213, HRDE 3313 and senior standing. (Typically offered: Fall and Spring)

### HRDE 450V. Experiential Learning. 1-19 Hour.

This course is limited to persons qualifying for experiential credit to be applied to the Human Resource Development Concentration only. Credit is awarded for documented experiential or occupational learning based on a standardized format as suggested by the Council for the Advancement of Experiential Learning (CAEL). Credit for certain occupational training or professional certifications may also be earned using the American Council on Education (ACE) guidelines. (Typically offered: Irregular) May be repeated for up to 19 hours of degree credit.

# HRDE 5113. Foundations of Human Resource & Workforce Development. 3

An overview of human resource and workforce development (HRDE) in organizations. Focus on the integration of training and development, career development, and organization development. Topics include strategic planning for human resource and workforce development, needs assessment, program development, application of workplace learning theories, career development theories and methods, and application of organization learning theories. (Typically offered: Fall, Spring and Summer)

#### HRDE 5123, Career Transitions, 3 Hours,

This advanced level course is intended for career development professionals and/or subject-matter experts interested in improving their career development skills within a structured or unstructured learning environment. The emphasis in this course is on gaining career development techniques and planning formal and informal career development strategies for the individual or the organization. (Typically offered: Spring)

### HRDE 5133. HRDE Diversity Issues. 3 Hours.

This course emphasis is on current trends and case studies of diversity in the workplace. Prerequisite: Graduate standing. (Typically offered: Fall)

### HRDE 5213. Organizational Analysis. 3 Hours.

This course introduces the analysis process in organizations. The instruction and activities will enable students to develop skills in conducting organizational needs analysis (OA) as a basis for performance improvement in the workplace. (Typically offered: Spring and Summer)

# HRDE 5223. Strategic Human Resource and Workforce Development Education. 3 Hours.

A comprehensive examination of the issues, topics, principles, theories, philosophies and concepts facing tomorrow's HRD professionals. Includes the transformation of strategic HRD; the role of strategic HRD leaders as change agents; the principles of strategic HRD; professional practice do mains of strategic HRD; organizational learning, performance, and change; and analysis, design, and evaluation of HPI interventions. Students will identify practices for informing decisions related to the formation of strategic HRD planning and implementation efforts. (Typically offered: Fall)

### HRDE 5233. HRDE Employment, Legal, and Ethical Issues. 3 Hours.

This course focuses on employment, legal and ethical issues within the workplace. Students will gain knowledge that should enable them to be effective in understanding current employment concerns, equal employment opportunity (EEO) laws, and ethical practices within the workplace and how these employment concerns, laws, and practices impact society. (Typically offered: Spring)

### HRDE 5313. Facilitating Learning in the Workplace. 3 Hours.

Facilitation of learning and performance improvement in the workplace. Application of instructional methods, formal and informal learning strategies, coaching, team building, and formal and informal on-the-job learning tactics. Focus on facilitating individual and group learning to affect organizational change. (Typically offered: Spring)

#### HRDE 5323. International HRDE. 3 Hours.

Exploration of how globalization and culture affect the workplace and the human resource development profession. Difference between global HRD and HRD practiced in a single country. Impact of culture on every aspect of HRD implementation and practice. Examination of HRD practices in different regions of the world. (Typically offered: Fall)

#### HRDE 5333. HRDE Technological Resources. 3 Hours.

This course provides students with the tools and abilities to evaluate and understand technology resources used in HRDE. Primary course elements are instructional design characteristics of technology, theoretical and practical uses of technology resources to facilitate and manage learning, and selecting the best or most appropriate technological resources. The course uses online technologies and learning experiences. (Typically offered: Fall)

### HRDE 5433. HRDE Capstone. 3 Hours.

This course is the final course for the degree in Human Resource and Workforce Development. Students will be assessed on their overall knowledge and understanding of the field. The focus of this course will be research and analysis of classic works and current trends. Pre- or Corequisite: 27 MED credit hours completed. (Typically offered: Fall, Spring and Summer)

### HRDE 571V. Independent Study. 1-3 Hour.

Independent study. (Typically offered: Irregular) May be repeated for up to 3 hours of degree credit.

### HRDE 6313. Project and Program Evaluation. 3 Hours.

This course is a doctoral level course designed as an introduction to project and program evaluation in human resource and workforce development. Emphasis is on (a) project design and development, (b) program development and improvement, and (c) the integration of evaluation with strategic planning and performance improvement. (Typically offered: Spring Even Years)

### HRDE 6323. Qualitative Research Design and Analysis. 3 Hours.

This course is designed to introduce HRDE students to qualitative research design, data collection and data analysis. Course content includes data collection through interviews, field observation, records research, ethical issues associated with conducting research in organizational settings, and internal and external validity problems. Prerequisite: ESRM 6403. (Typically offered: Spring Even Years)

## HRDE 6333. Quantitative Research Design and Analysis. 3 Hours.

This course provides HRDE students with the tools and abilities to design and implement an original research project using quantitative measures. Primary course elements are research design application, theoretical settings of research, and nesting research within an appropriate literature base. The course uses online technologies and on-campus learning experiences. Prerequisite: ESRM 5013 and ESRM 6403. (Typically offered: Fall Even Years)

### HRDE 6343. HRDE Dissertation Seminar. 3 Hours.

This course is a dissertation seminar. The student will prepare a prospectus and begin the first three chapters of their dissertation. This course is designed to be taken near the end of the doctoral student's course work. The course addresses the principles and techniques underlying organizational research, both experimental and non-experimental. It covers the basic philosophy of science and research methods and gives attention to the practical problems of design, data collection sampling, and data analysis. Prerequisite: ESRM 6403. (Typically offered: Fall Even Years)

### HRDE 6413. Career Theory and Decision Making. 3 Hours.

This course focuses on comprehensive understanding of career theory and decision making to enhance career development that emphasizes technology, cross-cultural issues, practical application, and the global economy. Career development in both the private and public sectors will be explored. Students will gain knowledge that should enable them to be effective in developing their careers and those of others using multicultural considerations and a global perspective. (Typically offered: Fall)

#### HRDE 6423. Practicum. 3 Hours.

Practicum is designed to allow doctoral students in workforce development education an opportunity to apply the theoretical knowledge, skills and abilities to training, teaching, or research projects. (Typically offered: Irregular) May be repeated for up to 6 hours of degree credit.

#### HRDE 6513. Organization Development. 3 Hours.

This course teaches development of organization activities that intervene in the interaction of people systems to increase the effectiveness of using a variety of applied behavioral sciences. It includes the dynamics of organizations, the genesis of organizational theory and evolution of organizational dynamics, including examination of system structure, chaos theory, group dynamics and interaction, leadership theories, diversity issues impacting organizations, and techniques of change agent intervention. (Typically offered: Summer Odd Years)

### HRDE 6523. Leadership Models and Concepts. 3 Hours.

This doctoral course concentrates on using commonly accepted principles of leadership to develop skills needed in workforce development education settings. (Typically offered: Fall Odd Years)

### HRDE 6533. HRDE Ethical and Legal Issues. 3 Hours.

Focuses on ethical and legal issues within the workplace and behavioral science research. Students gain knowledge that should enable them to be effective in understanding ethical and legal issues within their workplace and how they can impact society. (Typically offered: Fall)

### HRDE 6613. Learning and Teaching Theories. 3 Hours.

Models and philosophies of important theorists in the field of teaching and learning. (Typically offered: Spring Odd Years)

# HRDE 6633. Technology Systems in Human Resource and Workforce Development. 3 Hours.

This course provides students with the tools and abilities to evaluate and understand technology systems in HRDE. Primary course elements are instructional design characteristics of technology systems, theoretical and practical settings that use technology systems to facilitate and manage learning, and selecting the best or most appropriate system for organizational use. The course uses online technologies and learning experiences. (Typically offered: Fall Odd Years)

### HRDE 6643. History and Foundations of HRDE. 3 Hours.

This course focuses on the history of human resource development as a practice and a profession. Particular emphasis in this course is placed on the influence of philosophy on developing HRD theory and practice. As students progress through this course they can expect to gain greater understanding of how HRD developed as a profession, the historical root of its theory and practice, and an understanding of how to evaluate the philosophical assumptions of current HRD theory and practice. (Typically offered: Fall Even Years)

### HRDE 6713. HRDE Training & Development. 3 Hours.

This course provides a theoretical and practical overview of training design and development in HRD within a range of organizational types. Design strategies used to create learning in organizations and facilitates an understanding of individual development from both an organizational and individual perspective are covered. Topics include designing training needs-assessments, job & task analysis, and evaluation of successful training design. Learning, designing, and evaluating the effectiveness of a variety of T&D programs will be explored. (Typically offered: Summer)

#### HRDE 700V. Doctoral Dissertation. 1-18 Hour.

Doctoral Dissertation. Prerequisite: Candidacy. (Typically offered: Fall, Spring and Summer) May be repeated for degree credit.