Clinton School of Public Service (UACS)

James L. "Skip" Rutherford
William J. Clinton Professor and Dean
Sturgis Hall, 1200 President Clinton Avenue
Little Rock, Arkansas 72201
Phone: 501-683-5200
Fax: 501-683-5210
Email: srutherford@clintonschool.uasys.edu
(srutherford@clintonschool.uasys.edu)

Susan A. Hoffpauir
Professor and Associate Dean
Sturgis Hall, 1200 President Clinton Avenue
Little Rock, Arkansas 72201
Phone: 501-683-5200
Fax: 501-683-5210
Email: sahoffpauir@clintonschool.uasys.edu

Clinton School of Public Service Website (http://www.clintonschool.uasys.edu)

Degree Conferred:
Master of Public Service (M.P.S.)

The Master of Public Service degree is offered at the University of Arkansas Clinton School in Little Rock, Arkansas, in collaboration with the University of Arkansas, the University of Arkansas at Little Rock, and the University of Arkansas for Medical Sciences. For a description of the program, admission and degree requirements, please see the Clinton School's Web site at http://www.clintonschool.uasys.edu.

Graduate Certificate in Public Service

The Graduate Certificate in Public Service requires 13 hours of coursework:

Courses required by Clinton School

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSPS 7333</td>
<td>Problem and Asset Analysis</td>
<td>3</td>
</tr>
<tr>
<td>CSPS 7115</td>
<td>Leadership in Public Service</td>
<td>3</td>
</tr>
<tr>
<td>CSPS 7303</td>
<td>Communication Processes and Conflict Transformation</td>
<td>3</td>
</tr>
<tr>
<td>CSPS 7313</td>
<td>Dynamics of Social Change</td>
<td>3</td>
</tr>
<tr>
<td>CSPS 7201</td>
<td>Ethical, Normative, and Legal Dimensions of Leadership</td>
<td>1</td>
</tr>
<tr>
<td>Total Hours</td>
<td></td>
<td>13</td>
</tr>
</tbody>
</table>

Clinton School courses will be interactive, making extensive use of problem-based formats and employing instructional technology as needed. The classes will also have access to speakers and public leaders who visit the Clinton Presidential Library for special events.

William, Charlotte Lewellen, Ph.D., M.S. (University of Arkansas for Medical Sciences), B.S. (Howard University), Professor, 2007.

Courses

UACS 501V. Special Topics in Public Service. 1-3 Hour.
Designed to cover specialized topics not usually presented in depth in regular courses. May be repeated for up to 6 hours of degree credit.

UACS 502V. Advanced Problems in Public Service. 1-3 Hour.
Provides an opportunity for individual study.

UACS 5101. Ethical and Legal Dimensions of Public Service. 1 Hour.
This course will provide an overview of the primary ethical principles and legal concepts that guide difficult decisions in the public realm. Traditional academic study of ethical and legal theory will be combined with practical approaches to problem solving. Students will explore issues of economic, political, and social justice through case studies of current issues. Students will construct cases that are relevant to their own fields and present them to the class, identifying ethical and legal constraints on decision-making and implementation.

UACS 5303. Communication Processes and Conflict Transformation. 3 Hours.
The course is designed to increase the student's personal communication effectiveness as a leader and public servant, and to enable students to understand the application of communication processes in the public arena.

UACS 5313. Dynamics of Social Change. 3 Hours.
The course deals with the elements of social change in a democratic society, and how these intersect with and are affected by economic and political forces. A critical examination of the various justifications for promoting or discouraging social change will be undertaken, and the inherent strengths and weaknesses of these various approaches will be analyzed. Real-world cases will be used, and a culminating exercise will be a strategic assessment of the Lower Mississippi Delta.

UACS 5323. Leadership in Public Service. 3 Hours.
This course is designed to increase students' knowledge of leadership concepts and best practices, provide opportunities and experiences that improve leadership skills and techniques, and enhance capabilities in organizational management. Students will assess their leadership strengths and weaknesses, as well as develop an action plan to match their career goals. They will improve knowledge and skills in building diverse teams, in initiating/managing change, in addressing uncertainty, and in leading non-governmental organizations. At the end of the course, students should be able to design leadership strategies to successfully address a spectrum of issues in public service and in promoting the community good.

UACS 5333. Analysis for Decision Making In Public Service. 3 Hours.
This course is intended to provide students with analytical tools that enhance their skills in diagnosing problems and formulating solutions within organizations and communities. Instruction will focus on evaluating community assets as a balance to assessing community need. Underlying values of social justice and collaborative problem-solving provide a benchmark for these activities. Students, working in teams, will be challenged to apply their skills to cases related to affordable housing and homelessness.

Bavon, Al, Ph.D., M.S. (Florida State University), Professor, 2008.
DiPippa, Nikolai Shiro, B.S. (Hendrix College), Instructor, 2006.
Fitzpatrick, Ellen Therese, Ph.D. (Michigan State University), Professor, 2012.
Hoffpauir, Susan Annette, Ph.D. (University of Michigan-Ann Arbor), Distinguished Professor, 2011.
Standerfer, Christina Corrado, Ph.D. (University of Colorado-Boulder), M.A., B.A. (University of Arkansas at Little Rock), Professor, 2007.